

# LAPORAN AWARENESS ISO 2021



LEMBAGA PENJAMINAN MUTU  
UNIVERSITAS ISLAM NEGERI  
RADEN FATAH PALEMBANG



*Assalamu'alaikum Wr.Wb.*

Puji syukur ke hadirat Allah SWT, pelatihan awareness ISO mendapatkan limpahan rahmat, taufiq, dan hidayah-Nya, sehingga dapat menjalankan peran dan tanggung jawabnya meskipun dengan beberapa hambatan dan tantangan kegiatan. Penyampaian laporan awareness ISO ini merupakan bentuk laporan resmi tentang hasil pelaksanaan awareness ISO. Penyusunan laporan awareness ISO ini juga merupakan bentuk pertanggung jawaban Lembaga Penjaminan Mutu (LPM) sebagai lembaga yang diamanati untuk pemasok kegiatan yang membantu organisasi mengelola risiko, mengurangi biaya dan memastikan keberlanjutan

*Wassalamu'alaikum Wr.Wb*

Palembang, 31 Desember 2021

Ketua,



**Syahril Jamil**

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## BAB I

### PENDAHULUAN

ISO 9001 Awareness Training adalah standar Sistem Manajemen Mutu/Quality Management System yang dibuat untuk membuat pencapaian kualitas serta konsistensi produk lebih mudah tercapai dengan memberi langkah-langkah spesifik untuk pengembangan sistem manajemen mutu organisasi. Sistem manajemen mutu tersebut dimaksudkan untuk memantau proses dari produk atau layanan dalam setiap tahapannya mulai dari pengembangan, pengujian, perakitan dan umpan balik pelanggan.

ISO 9001 dengan fokus pada kepuasan pelanggan akan meningkatkan produk serta pelayanan dengan kombinasi dari perbaikan terus-menerus serta tindakan korektif-ajaran ISO 9000- menjadikan proses berjalan dengan lancar dan efisien.

Sedikit informasi tentang QMS, ISO berkomitmen akan meninjau serta memperbarui standarnya tiap 5 tahun. Saat ini sudah terbit revisi ISO 9001:2008 menjadi ISO 9001:2015 (ISO 9001 Revisi Terbaru). Banyak perubahan yang terjadi seperti aktifnya manajemen puncak (versi ISO 9001:2008 MR yang aktif), perubahan istilah, manajemen risiko, dll. Layanan Bintang Solusi Utama meliputi training dan konsultasi ISO 9001:2008, maupun training dan konsultasi ISO 9001:2015 (ISO 9001 version 2015).

Manfaat dan Tujuan iso 9001 Competence Awareness And Training

- Memahami pentingnya penerapan Sistem Manajemen Mutu (SMM) ISO 9001
- Mampu memahami persyaratan ISO 9001 dan bagaimana penerapannya dalam proses bisnis organisasi
- Mampu merencanakan langkah-langkah pengembangan sistem manajemen mutu berdasarkan persyaratan dokumen ISO 9001
- Mampu mengidentifikasi sumber daya dan kemampuan yang dibutuhkan sistem manajemen mutu ISO 9001
- Mampu bekerjasama dan mendukung Wakil Manajemen
- Mampu memberi saran/ pilihan sumber daya dalam menerapkan ISO 9001 di perusahaan/ institusi
- Mampu melakukan internal audit SMM ISO 9001
- Mampu melakukan continues improvement

Secara ringkas awareness ini adalah untuk memberikan gambaran atau pemahaman kepada kita mengenai konsepsi dasar ISO 9001:2015 ( sistem manajemen mutu).

Manfaat bagi peserta: dengan mengenal konsep ISO 9001:2015 membantu kita dalam menerapkannya di unit kita masing-masing.

Manfaat untuk institusi tentu saja berdampak pada reputasi karena ini adalah salah satu bentuk sertifikasi internasional.

## BAB II

### PELAKSANAAN

Pelatihan diikuti oleh 80 orang mulai dari Kepala Unit, WD1, Kepala Pusat LPM, Sekretaris LPM, Kasub dan Kasubag , GPMF, Kepala Labor, dan tendik dilingkungan UIN Raden Fatah. Pelatihan terbagi ke dalam empat angkatan/batch. Setiap angkatan berbeda peserta. Pelatihan berlangsung sehari untuk setiap angkatan.

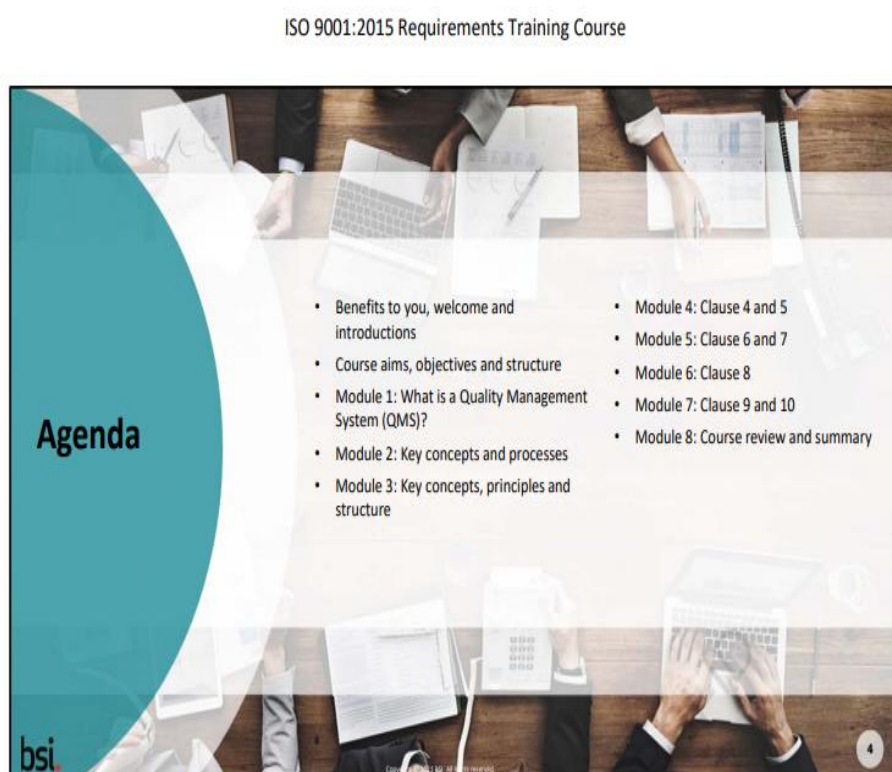
Metode pelatihan menggunakan zoom yang berlangsung selama empat hari dengan materi awareness ISO.

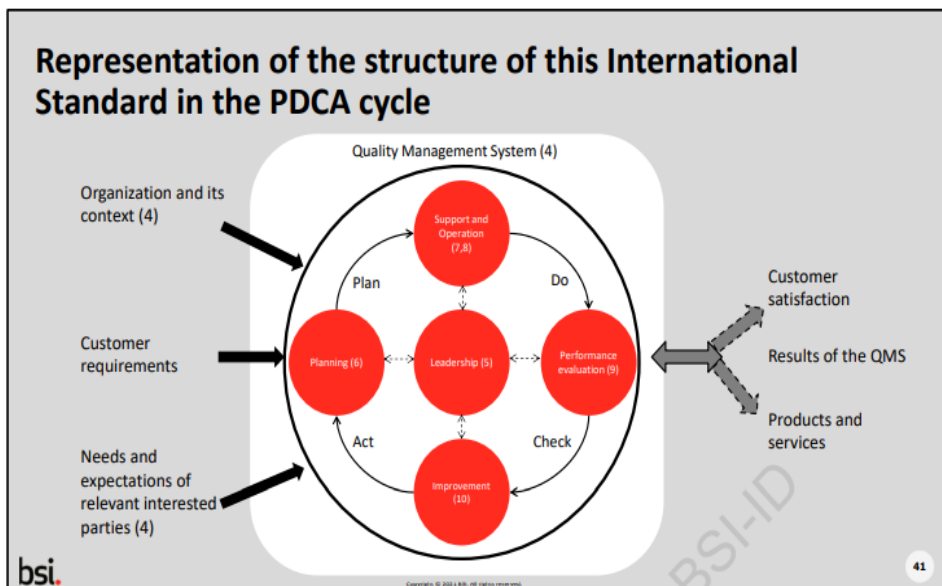
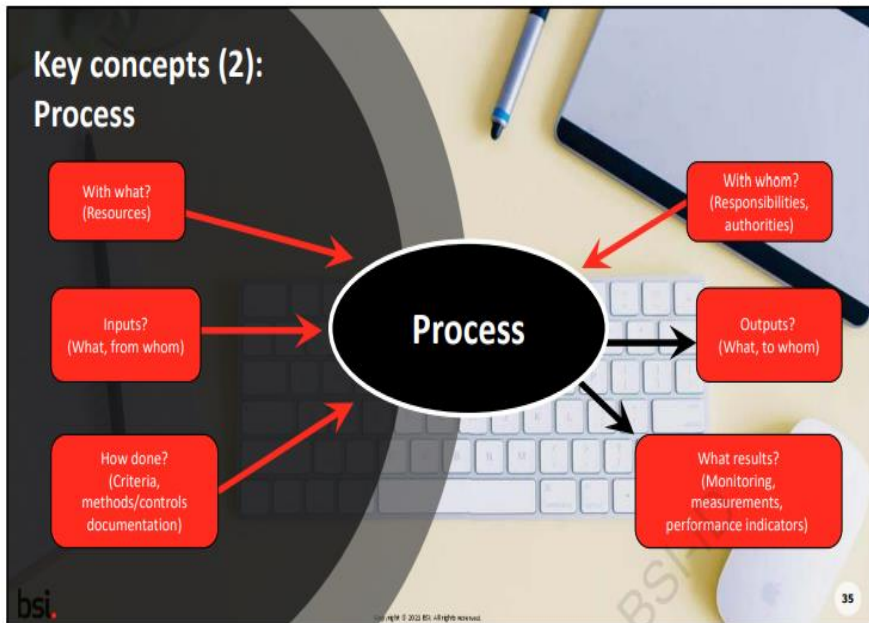
Pelatihan dimulai dari pukul 08.00 s.d 16.00 WIB dari tanggal 27,29,30 dan 31 desember 2021.

Sasaran Setiap peserta mampu memahami klausul ISO yang terkait dengan pelaksanaan system manajemen mutu ISO 9001:2015

Tujuan 1. Memahami konsep system manajemen dan dokumentasi berbasis ISO  
2. Memahami perubahan ISO 9001 dari versi 2008 ke versi 2015 serta dampaknya terhadap system manajemen yang telah ditetapkan

Berikut bebrapa materi awareness ISO yang disampaikan :





## BAB III EVALUASI

Setelah melakukan pelatihan ini dan dianggap kompeten maka beberapa hal menjadi bahan evaluasi sekaligus menghasilkan rekomendasi sebagai berikut:

1. Mengkomunikasikan awareness ISO kepada pimpinan
2. Setelah mendapat persetujuan perlu dilakukan sosialisasi isu awareness ISO di lingkungan UIN secara berkala



## BAB IV PENUTUP

Pelatihan ini telah selesai dilaksanakan berjalan dengan lancar, karena seluruh tahapan pelaksanaan pelatihan dilaksanakan dengan baik. Antusiasme dan partisipasi peserta sangat baik mengingat masing-masing peserta berasal dari Kepala Unit, WD1, Kepala Pusat LPM, Sekretaris LPM, Kasub dan Kasubag, GPMF, Kepala Labor, dan tendik dilingkungan UIN Raden Fatah.

Dan peserta mampu memahami klausul ISO yang terkait dengan pelaksanaan system manajemen mutu ISO 9001:2015 sehingga sistem yang diterapkan diharapkan akan mengalami perbaikan kedepannya dalam mencapai target dan tujuan sesuai visi misi Universitas Islam Negeri Raden Fatah Palembang.

# LAMPIRAN-LAMPIRAN

1. Lampiran (1) Peserta Pelatihan
2. Lampiran (2) Materi
3. Lampiran (3) Sertifikat
4. Lampiran (4) Foto

## Lampiran (1) Peserta Pelatihan

**Peserta Pelatihan  
ISO 9001:2015 Requirements Training Course  
UIN Raden Fatah Palembang**

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## Lampiran (2) Materi



## References

This document contains typical activity solutions and additional information referred to during the course.

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Requirements ISO 9001:2015-BSI-D

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**Activity 1: Terms and definitions**

Definition	Answer	Term
Person or group of people who directs and controls an organization at the highest level	I.	A. Management system
Involvement in, and contribution to, activities to achieve shared objectives	G.	B. Quality
Effect of uncertainty	K.	C. Organization
Set of interrelated or interacting elements of an organization to establish policies and objectives and processes to achieve those objectives	A.	D. Policy
Set of interrelated or interacting activities that use inputs to deliver an intended result	F.	E. Objective
Result of a process	J.	F. Process
Degree to which a set of inherent characteristics of an object fulfils requirements	B.	G. Engagement
Output of an organization with at least one activity necessarily performed between the organization and the customer	O.	H. Requirement
Person or group of people that has its own functions with responsibilities, authorities, and relationships to achieve its objectives	C.	I. Top management
Output of an organization that can be produced without any transaction taking place between the organization and the customer	N.	J. Output
Information required to be controlled and maintained by an organization and medium on which it is contained	M.	K. Risk
Intentions and direction of an organization as formally expressed by its top management	D.	L. Interested party
Result to be achieved	E.	M. Documented information
Person or organization that can affect, be affected by, or perceive itself to be affected by a decision or activity	L.	N. Product
Need or expectation that is stated, generally implied or obligatory	H.	O. Service

The terms 'product' and 'service' includes all output categories (hardware, services, software and processed materials)

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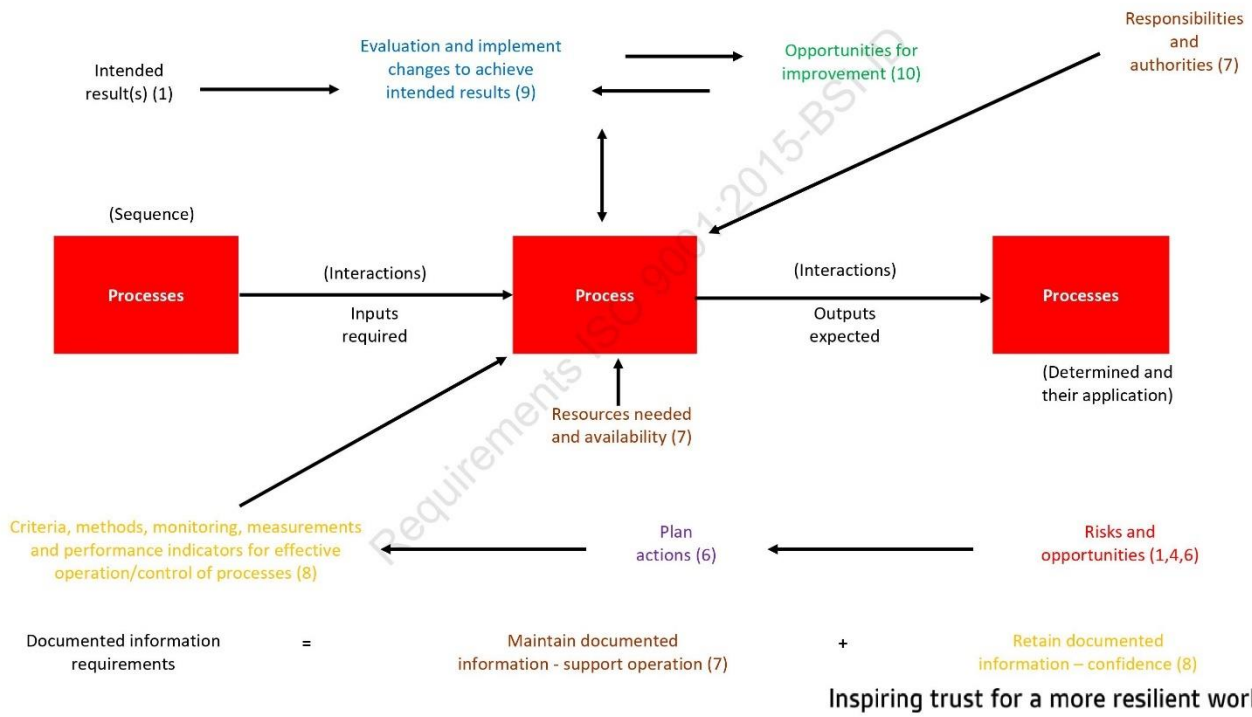
**Additional definitions**

- **Effectiveness** – extent to which planned activities are realized and planned results achieved
- **Competence** – ability to apply knowledge and skills to achieve intended results
- **Outsource** – make an arrangement where an external organization performs part of an organization's functions or process
- **Monitoring** – determining the status of a system, a process, a product, a service or an activity
- **Measurement** – process to determine a value
- **Corrective action** – action to eliminate the cause of nonconformity and to prevent recurrence
- **Continual improvement** – recurring activity to enhance performance
- **Improvement** – activity to enhance performance
- **Correction** – action to eliminate a detected nonconformity
- **Statutory requirement** – obligatory requirement specified by a legislative body
- **Regulatory requirement** – obligatory requirement specified by an authority mandated by a legislative body

Requirements ISO 9001:2015 BSI-ID

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Activity 2: Requirements considered essential to the adoption of the process approach



**Activity 3: Quality Management Principles**

Quality Management Principle	Benefit	How to apply
Customer focus (The primary focus of quality management is to meet customer requirements and to strive to exceed customer expectations)	Attracts and retains the confidence of interested parties. Sustained success and creates more value	Understand current and future needs. Strive to exceed expectations
Leadership (Leaders at all levels establish unity of purpose and direction and create conditions in which people are engaged in achieving the organization's quality objectives)	Enables an organization to create unity of purpose and align its strategies, policies, processes and resources to achieve its objectives	Create conditions in which people are engaged by creating unity of purpose, direction and engagement
Engagement of people (Competent, empowered and engaged people at all levels throughout the organization are essential to enhance the organization's capability to create and deliver value)	Increased attention to shared values and culture throughout the organization	Facilitate open discussion and sharing of knowledge and experience
Process approach (Consistent and predictable results are achieved more effectively and efficiently when activities are understood and managed as interrelated processes that function as a coherent system)	Organization can optimize its performance when activities are understood and managed as a coherent system	Understand how results are produced by the QMS, including all its resources, controls and interactions
Improvement (Successful organizations have an ongoing focus on improvement)	Enhanced drive for innovation	React to changes in its internal and external conditions, and create new opportunities
Evidence-based decision making (Decisions based on the analysis and evaluation of data and information are more likely to produce desired results)	Increased ability to review, challenge and change opinions and decisions	Understand cause and effect relationships, potential unintended consequences including facts, and data analysis
Relationship management (For sustained success, organizations manage their relationships with interested parties, such as providers)	Sustained success through interested party influence	Manage associations with interested parties to optimize impact on performance

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**Activity 4: Determining risks and opportunities**

**Organization:** Business telecommunications installer of IT cabling and IT cabinets

#	Issues (internal)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
1	Structure of the organization	Workforce are happy to work and work better in within a network organizational structure	Workforce may feel that the network type of organizational structure is overcomplicated for their needs and slows processes down	L	Opportunity to get feedback from an anonymous survey to understand whether the structure of the organization is conducive to the organizations type of business or would prefer to work within a conventional hierarchical or flat organizational structure
2	Stability of workforce	The workforce believe that they have job security there is procedural fairness in operation and good communication	As structured data cabling is generally better paid than other communication industry sector type jobs, operatives may be exposed to poaching tactics by competitors	M	Opportunity to benchmark both competitors and customers salaries but also privileges and incentives and make sure that the organization is still competitive

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#	Issues (internal)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
3	External providers competence and availability	External providers are competent to fulfill the contractual work that they have been allocated and credentials are readily available to prove it	Initially selected contractors based on competency get replaced by contractor management for less competent staff mid-way through a contract	M	Opportunity for regular site check and contract meetings to check allocated staff that have been agreed to be committed to the contracted work for the duration of the contract work
4	Working hours	Workforce are happy with the working hours and get a fair share of overtime allocation	Workforce are happy with the working hours arrangements and would prefer a pay rise to reduce overtime commitments	M	Opportunity to benchmark both competitors and customers salaries and daily rates of pay for this industry sector
5	Roles within the organization	Workforce are content with their roles within the organization and clear on promotion opportunities	Workforce feel that their roles are static and would expect to get passed over for promotion	L	Opportunity to review over the last 5 years, how many members of the organization have been promoted versus new position vacancies that went to new external candidates

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#	Issues (internal)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
6	Availability and quality of candidates to fulfil vacancies	Workforce are actively encouraged to apply for new vacancies as well as there is wealth of potential talent in the job's marketplace	Workforce may want to stay static and not be prepared for new challenges and there may not be the available external talent as was initially assumed	L	Opportunity to review with recruitment consultants to see the availability of external talent and the current trend within this industry sector
7	Workforce morale	Workforce feel valued and continually praised for their contribution	Workforce feel undervalued and are only criticized for mistakes	M	Opportunity to review via an anonymous survey what the workforce feel about how they are perceived by the organization
8	Workforce training levels	Workforce training and competency is regularly reviewed by line management and retraining is conducted at regular intervals	Workforce training is not as regularly reviewed as planned and updated and refresher training is not completed as scheduled	H	Opportunity to make this the first item on the workforce regular PDR's for both annual and mid-year reviews
9	Internal politics	There is little internal politics and workforce are cooperative and customer focused	There are high levels of nepotism within the organization who drive and manipulate the workforce unfairly or influence form Trade Union members	H	Opportunity to all workforce and Trade Union alliances and actively hold meetings with the organization to ensure that internal politics is not an issue and to reduce inequality if it exists via consultation and debate

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#	Issues (external)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
1	Contractual arrangements within the sector	There are fair arrangements in place to safeguard against bribery and corruption by competitors	Unfair competition due to links to bribery and corruption by competitors	H	Opportunity to seek fair and transparent monitoring from the trade association for the structured data cabling industry sectors
2	Regulation within the industry generally	This industry sector is regulated and fair to all organizations	The industry is not regulated as closely as it portrays	M	Opportunity review NGO web sites and annual reports by the relevant trade associations
3	Health, safety and environmental requirements	The organization conforms and complies with all health, safety and environmental requirements	The organization may not conform with all health, safety and environmental requirements al of the time	M	Opportunity for regular site checks and contract meetings to check continual with all health, safety and environmental requirements

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#	Issues (external)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
4	Competitive environment – overall low cost of entry into the market	The overall low cost of entry into the market is realistic and does not affect the winning of contracts at the proposal and tender stages. A competitive environment is a system where different businesses compete with each other by using various marketing channels, promotional strategies, pricing methods	Unfair competitive tactics with inflated medium to higher cost of entry into the market is absorbed in the contract giving a less detectable offset and unfair using various marketing channels, promotional strategies, pricing methods that are hidden	H	Opportunity to question the clients on why competitors were successful in winning contracts over the organization and transparency on the price of proposal/ tender phases of perspective contracts
5	Overall competition within the recruitment sector	Engaged recruitment agencies supply the best available candidates for all industry sector organizations fairly	Competitors paying retainer fees for holding back the best candidates	M	Opportunity to review over the last 5 years. New position vacancies that went to new external candidates from certain agencies also should pitch one recruitment agency against another to see the full range of available talent at the time of interviewing

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#	Issues (external)	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
6	Technology advances	The organization is up to date with the latest technology	Falls behind as technology develops improves updates	L	Opportunity to review at trade forums to make sure that the organization is forewarned of technology advance before they are introduced into this industry sector and plan adopt them
7	Legislation, e.g. employment of non-nationals	Employment of non-nationals is compliant with all relevant legislation consistent with the region	Employment of non-nationals is not compliant with all relevant legislation consistent with the region	M	Opportunity to review the employment of non-nationals and retain copies of or update the credentials held by HR i.e. passport details, visa extensions, work permit renewals etc.
8	Overall economic climate in the country	The overall economic climate in the country is good and buoyant	The overall economic climate in the country is weak or unstable	L	Opportunity to monitor this issue closely especially around government elections periods
9	Client design changes during installation	Clients stick to the contracts and agreed designs	Clients increase organization project costs that should have been written into the contract	M	Opportunity to hold regular site meetings or negotiations at the installation phase of projects

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#	IP requirements	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
1	Executive board	Good financial performance, legal compliance/avoidance of fines	There may be delays in communicating accurately if there are problems with legislative compliance, with board meetings being held annually and management review meetings being held bi-annually	M	Opportunity to explore increasing board meetings and management review meeting to quarterly and monthly respectively
2	Local residents	No complaints re: noise, parking, health and safety, pollution, waste, employment	Local residents may not complain to the organization but directly to enforcement authorities	M	Opportunity review hold local residents meeting in the neighborhood

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#	IP requirements	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
3	Law enforcers/ Regulators	Identification of applicable statutory and regulatory requirements for the products and services provided, understanding of the requirements, application within the QMS and update/maintenance of them	May not always be compliant with applicable statutory and regulatory requirements for the products and services provided	M	Opportunity for regular reviews of all applicable statutory and regulatory requirements for the products and services provided and update training and awareness for all workforce
4	Bank/finance	Good financial performance	Reduced profit margins due to customers changing designs at the installation phases of a project	M	Opportunity for regular contract review meetings and analysis of past and current financial performance
5	Employees	Professional development, prompt payment, health and safety, work/life balance, employment security	Due to excessive workload and contract commitments the work/life balance is not as good as it should be	H	Opportunity to review new contract proposals and tenders to ensure that the work/life balance is accommodated in project deadlines

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#	IP requirements	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
6	Customers	Value for money, high quality, expectations for design innovation, on time, low cost, quick response, installation expertise, health and safety/EMS	Can lose the voice of the customer once the projects commence	L	Opportunity to meet regularly and improve communication with the customer so they become a member of the project team, and ultimately play an active role in their own projects
7	Insurers	No claims/prompt payment/risk management	May not always be up to date with risk assessments	M	Opportunity for regular reviews of all risk assessments and hold regular meetings with insurers to ensure ongoing risk management
8	External providers	Prompt payment, health and safety, work relationship	Delays in payment due to long contract stipulations, such as 3 months from invoicing and external provider workforce may tend to want to manage themselves, rather than follow the agreed organizational rules as written into the contracts	L	Opportunity for regular reviews of all external provider activities and engagement with respect to health and safety, law and relevant work relationships by holding regular meetings with external providers

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#	IP requirements	Expected result	Uncertainty	Risk (-ive) H/M/L (Effect)	Opportunities
9	Trade Unions	Compliance (employment law)	May not always be compliant with applicable employment law	M	Opportunity for regular reviews of all applicable employment law and hold regular meetings with Trade Union representatives to ensure ongoing compliance

\*Risk (Effect) could be purely a description rather than a H, M, L.

If H, M, L is used then a description as to what constitutes this would be necessary.

A simple combination of likelihood and consequence is equally valid, to derive risk.

Your tutor will review any opportunities (not deriving from a negative effect) that you may have identified, and its associated risk.

Requirements ISO 9001:2015-BSI-UK

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**Activity 5: Organizational knowledge (processes)**

<p><b>7.1.6 Requirements</b></p>	<p><b>Organization:</b> Large 24-hour food retailer  <b>Process location:</b> 9 food checkout counters  <b>Process:</b> 'Food checkout'</p>
<p>1. What knowledge is necessary here?</p>	<p>Security protocols for handling/retaining customer money in counter cash box, operation of bar code reader, operation of moving food belt, suspect theft protocols, getting help, keying in discounts and food codes, customer food packing, abuse/violence protocols, credit/debit card payments, cash back.</p>
<p>2. How is this knowledge maintained within the organization?</p>	<p>All protocols and activities above are maintained in documented information by the Quality Manager with Human Resource (HR) assistance.</p>
<p>3. How is it made available?</p>	<p>Through the organization's intranet portal, and available to all persons (to the extent necessary) working for it. Also contained in hard copy format at each checkout counter (version and distribution controlled). Also made available through the shift managers.</p>
<p>4. Are there any changing needs/trends?</p>	<p>Yes, promotion codes sold by other retailers that add points to a customer's rewards card (incentives schemes).</p>
<p>5. Is any additional knowledge required for (4.)? How is this to be acquired/accessed?</p>	<p>Yes, how to scan these codes in to add points to their reward card and give a rewards discount on purchases made. IT Systems workforce are to train and write instructions to be included in the documented information above. See 'Objective 156'.</p>
<p>6. Required updates?</p>	<p>Frequent, as promotion codes change monthly. Suggest a monthly check on changes/knowledge needed.</p>

*(The balance between knowledge held by competent people and knowledge made available by other means is at the discretion of the organization, provided conformity is still achieved)*

**Activity 6: Operation**

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#	ISO 9001 Clause	STATEMENT	True/False
1	8.4.1	The Standard is concerned with externally provided products and services, but not processes.	F
2	8.4.1	Appropriate documented information of the results of re-evaluations of external providers is required.	T
3	8.4.1	Criteria for external providers monitoring of performance, based on their ability to provide processes in accordance with requirements, is required.	T
4	8.4.1	Specified requirements (for externally provided products and services) must be applied when a process is provided by an external provider, but is not required if only part of a process is provided.	F
5	8.4.2	When determining type and extent of control (for the external provision) consideration of the external providers own controls (effectiveness) is required.	T
6	8.4.2	Externally provided processes do not need to be included within the organizations QMS Scope.	F
7	8.4.2	The organization can choose defining either: Controls applied to the external provider, or controls applied to the resulting output.	F
8	8.4.2	Verification, or other activity, needs to be established to ensure the external provider's processes meet requirements.	T
9	8.4.3	The Standard does not indicate what information might need to be communicated to external providers.	F
10	8.4.3	Applicable requirements relating to external providers competence of personnel needs to be communicated.	T
11	8.4.3	Applicable requirements relating to external providers interactions with the organization need not be communicated.	F
12	8.4.3	Applicable requirements relating to verification activities at the organization's premises, and external provider's premises, needs to be communicated.	F
13	8.5.1	Controlled conditions for production and service provision will also include post-delivery activities.	T

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#	ISO 9001 Clause	STATEMENT	True/False
14	8.5.1	Controlled conditions does not include the use of suitable environment (as this is an environmental management system concern i.e. ISO 14001).	F
15	8.5.1	Controlled conditions include, as applicable: Actions to prevent human error	T
16	8.5.1	Required qualification of persons is not a controlled condition; as the Standard is concerned with training.	F
17	8.5.2	Suitable means to identify outputs is always required.	F
18	8.5.2	Identification of the status of outputs (with respect to monitoring/measurement requirements) is optional.	F
19	8.5.2	The unique identification of outputs needs controlling, where traceability is a requirement.	T
20	8.5.3	Identification, verification, protection and safeguarding of external provider's property is required, when provided for use into its products and services.	T
21	8.5.3	If customer property is damaged then this should be subject to internal training. There is no actual requirement to inform the customer.	F
22	8.5.4	Preservation of outputs would not include contamination control.	F
23	8.5.5	Consideration of customer feedback is necessary when determining the extent of post-delivery activities.	T
24	8.5.5	Recycling would not be an included action, when considering post-delivery activities (as this is an environmental management system concern i.e. ISO 14001).	F
25	8.5.6	All changes need to be reviewed and controlled, to the same extent.	F
26	8.6	Traceability of the person(s) authorizing release of products and services (for delivery to the customer) is required, in the form of documented information.	T
27	8.7	Outputs that do not conform to requirements must be identified to prevent unintended use.	T

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#	ISO 9001 Clause	STATEMENT	True/False
28	8.7	Preventive action is always required based on the nature of the nonconformity and its effects.	F
29	8.7	There are multiple ways of dealing with nonconforming outputs.	T
30	8.7	Only documented information on the actions taken, on nonconforming outputs, is required.	F

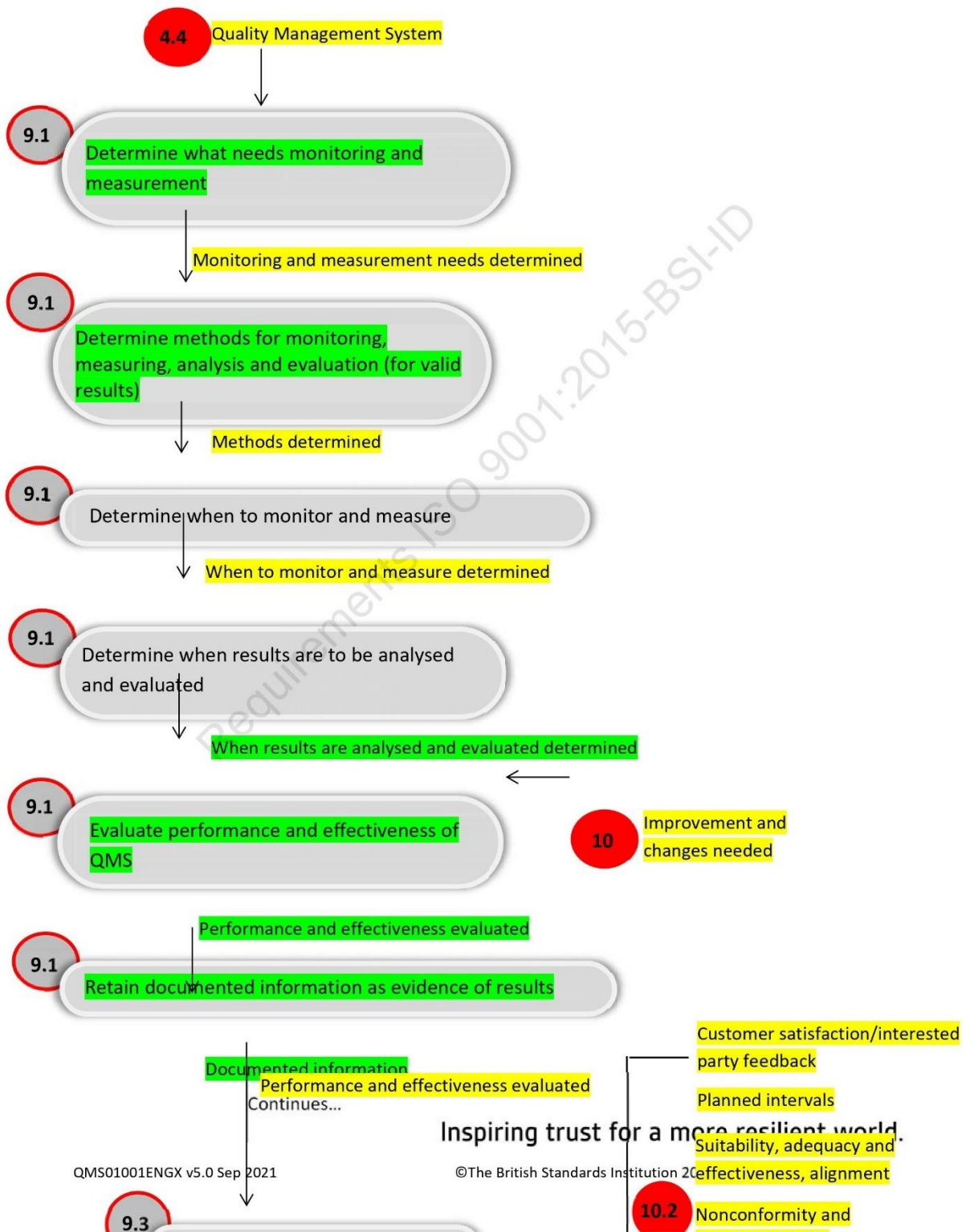
*(As the statements above cover each clause requirements, no further notes/slides are needed.)*

Requirements ISO 9001:2015-BSI-ID

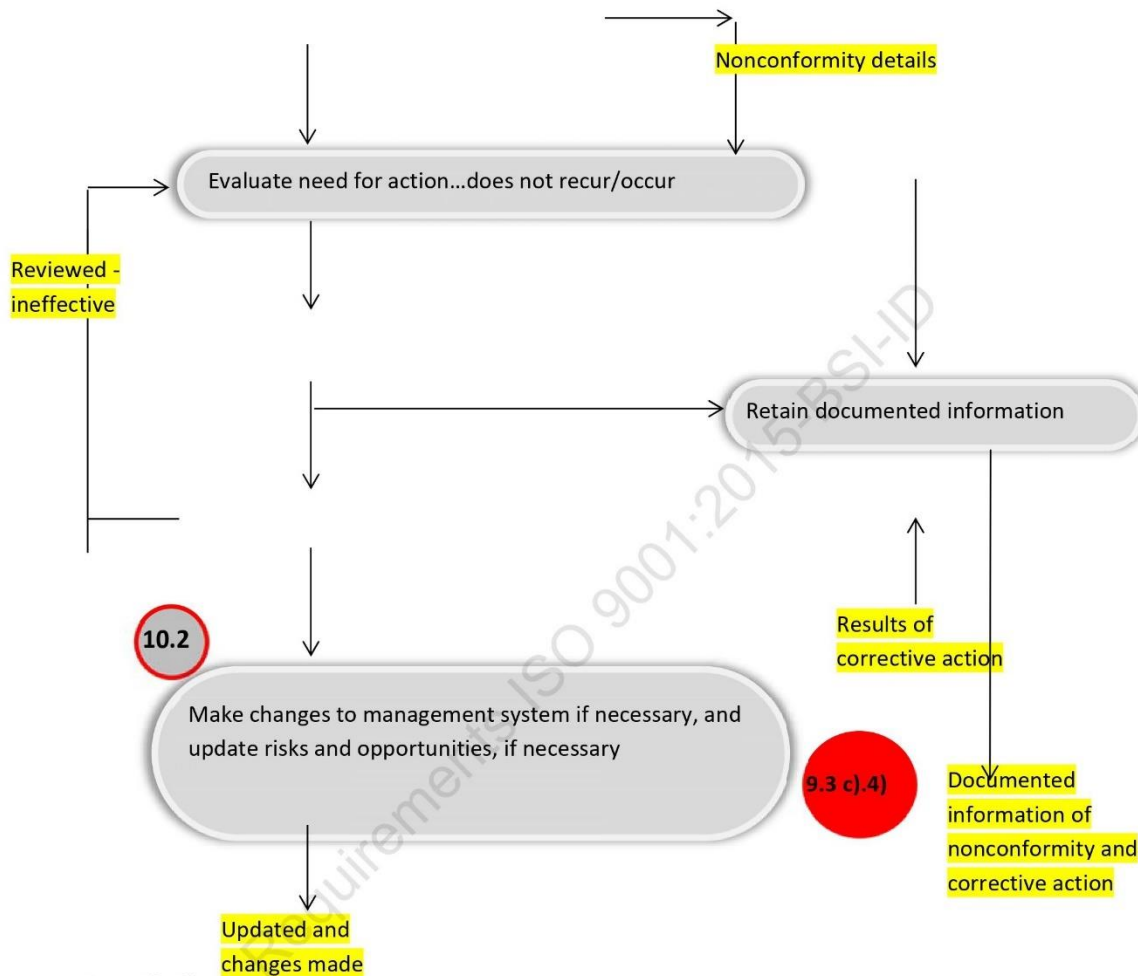
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Activity 7: Performance evaluation







**Lean Six Sigma references**

**1. Belt Structure**

In some organizations, when using the Lean Six Sigma approach, a leadership and role structure is introduced based on the martial arts. For example, a Green Belt may be a part-time leader of improvement projects whose primary role is functional, whereas a Black Belt may be a full-time specialist in improvement.

**2. DMAIC Process**

The DMAIC process, used in Lean Six Sigma as a project and improvement methodology, is analogous to the Plan, Do, Check, Act process popularized by Deming which many people involved in quality management and QMS systems will already be familiar with. DMAIC stands for Define, Measure, Analyse, Improve, Control.

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### 3. The Principles of Lean

- Define value from the customer's perspective
- Identify the value stream (process activities) needed to take a product or service from customer request to completed delivery
- Ensure product or service based activity flows through the value stream without delays
- Use pull systems, so that the product or a service is provided only when the customer wants it
- Strive continuously to eliminate all forms of waste (non-value adding activity) from the processes involved

### 4. The Principles of Six Sigma

- Gather information to understand the customer's voice
- Convert this understanding to targets and specifications for process performance
- Use data to analyse current state process variability, and relate this to the customer driven targets and specifications that are now established
- Understand the factors that are the root causes of process variability and work to eliminate or reduce their impact for an improved state process
- Establish long term control procedures to maintain the gains

### 5. Lean Six Sigma Standards

For those interested in the standards associated with Lean Six Sigma there are a number available, which can help guide the practitioners' organization:

- ISO13053 Part 1 Quantitative methods in process improvement – Six Sigma – DMAIC Methodology
- ISO13053 Part 2 Quantitative methods in process improvement – Six Sigma – Tools and Techniques
- ISO17258 Statistical methods – Six Sigma – Basic criteria underlying benchmarking for Six Sigma in organisations
- ISO18404 Quantitative methods in process improvement – Six Sigma – Competencies for key personnel and their organizations in relation to Six Sigma and Lean implementation

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## Lampiran (3) Sertifikat batch 1



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## Lampiran (4) Foto



Puji Edi P\_ Kaba... Fuadi Azmi  
 Puji Edi P\_ Kabag Umum ... Fuadi Azmi



Puji Edi P\_ Kaba... Fuadi Azmi  
 Puji Edi P\_ Kabag Umum ... Fuadi Azmi



reputation, Lost customer loyalty, Redesign/retooling

Poor quality can have many costs. The cost of poor quality (COPQ) is often shown using an iceberg as some of the costs are visible and fairly easy to identify, while others are less clear harder to calculate. It often turns out that the hidden costs are bigger than the visible costs.

Visible costs can include:

- Product recall
- Repair/replacement
- Refund/redelivery
- Rework/regrading
- Rejects/scrap
- Reinspection
- Warranty claims

Hidden costs can include:

- Damaged brand reputation
- Lost customer loyalty
- Lost sales opportunities
- Working overtime
- Contractual penalties
- Regulatory/statutory fines
- Redesign/retooling

*Handwritten notes:*

ISO - cl. 7.1 Resources. 7.1.2 people. *potensi NC negs*

↳ *kegiatan ISO = 50%*

cl. 7.2. Kompetensi

cl. 9.1.1. Pontar & Ukur Kinerja Operasi

cl. 8.7. Non Conformity output

*Handwritten word:* denda

bsi

Jejrinal Rivali, Gina Agiyani, Bety Amin, Elisma Harfiani, Badarudin Azarkasyi, nirmala kustumawatie, Yulion Zalpa\_Lab Fisip, Karoma Karoma, Dwi Listianti, Dwi Listianti, Fuadi Azmi, Mukti Ali, Muhammad Taher, Mukti Ali, Muhammad Taher, Fajri Ismail, Musli Darosan, vaurina, Fajri Ismail, Musli Darosan, vaurina

01 Slides\_QMS01011(ENGL\_V5\_Sep2021).pptx

Definition	Answer	Term
1 Person or group of people who directs and controls an organization at the highest level	Top/In I	A. Management system
2 Involvement in, and contribution to, activities to achieve shared objectives	Engagement	B. Quality
3 Effect of uncertainty	RISK	C. Organization
4 Set of interrelated or interacting elements of an organization to establish policies and objectives and processes to achieve those objectives	Process	D. Policy
5 Set of interrelated or interacting activities that use inputs to deliver an intended result	Process	E. Objective
6 Degree to which a set of inherent characteristics of an object fulfills requirements	Quality	F. Process
7 Output of an organization with at least one activity necessarily performed between the organization and the customer	Requirement	G. Engagement
8 Person or group of people that has its own functions with responsibilities, authorities and relationships to achieve its objectives	Top management	H. Requirement
9 Output of an organization that can be produced without any transaction taking place between the organization and the customer	Output	I. Top management
10 Information (capable to be controlled and maintained by an organization and medium on which it is contained)	Information	J. Output
11 Intentions and direction of an organization as formally expressed by its top management	Objective	K. Risk
12 Result to be achieved	Objective	L. Interested party
13 Person or organization that can affect, be affected by, or perceive itself to be affected by a decision or activity	Interested party	M. Documented information
		N. Product

*Handwritten notes:*

RISK (Konsentrasi) → dampak ketidakpastian, ketid. keah. & keris. art

RISK (ancaman) → Threat → ancaman

RISK (peluang) → Opportunity → peluang

QMS PROCES

Quality Cost ↓ Produk ↓ Safety & Reliability

Quality UIN → 1. Perj. org ↑, 2. Legal req filled, 3. Q/OBJ. tercapai

Informasi → data & informasi

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Jejrinal Rivali, Gina Agiyani, Fajri Ismail, Dwi Listianti, Fajri Ismail, Bety Amin, Karoma Karoma, Badarudin Azarkasyi, Elisma Harfiani, nirmala kustumawatie, Yulion Zalpa\_Lab Fisip

Zoom Meeting | You are viewing Jefrinal Rival's screen | View Options

01 Slides\_QMS01001ENOX\_v5\_Sep2021.pptx

Clause 4: Context of the organization (4.3)

- Determined 'issues' and 'requirements'
- Products and services
- Boundaries and applicability

bsi.

ISO 9001. Include

ISO cl. 4.1 } Include  
↓  
16.3 }  
cl. =

ISO 9001. Exclude

Clause 4.3 now requires the determined 'issues' and 'requirements' (in 4.1 and 4.2), and its products and services, to be considered when determining the boundaries and applicability of its QMS (Scope).

In relation to applicability, an organization cannot decide that a requirement of ISO 9001 is not applicable, where a requirement can be applied within the scope of its QMS.

However, the applicability of requirements to an organization's management system could depend upon the: Size of the organization; adopted management model; range of organizational activities and nature of risk and opportunities it encounters.

Notes 65 of 126

Unmute Stop Video Participants Chat Share Screen Reactions Leave

29°C Hujan ringan 1:53 PM 12/27/2021

Participants: Elisma Harfiani, Gina Agiyani, Bety Amin, Jefrinal Rival, Muhammad Taher

Zoom Meeting

01 Slides\_QMS01001ENOX\_v5\_Sep2021.pptx

Clause 4: Context of the organization (4.3)

- Determined 'issues' and 'requirements'
- Products and services
- Boundaries and applicability

bsi.

ISO 9001. Include

ISO cl. 4.1 } Include  
↓  
16.3 }  
cl. = } Not applicable. Exclude

ISO 9001. Exclude

Clause 4.3 now requires the determined 'issues' and 'requirements' (in 4.1 and 4.2), and its products and services, to be considered when determining the boundaries and applicability of its QMS (Scope).

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Notes 65 of 126

Unmute Stop Video Participants Chat Share Screen Reactions Leave

29°C Hujan ringan 1:54 PM 12/27/2021

Participants: Elisma Harfiani, Gina Agiyani, Bety Amin, Jefrinal Rival, Muhammad Taher

Handwritten notes in the second image include: "Keb. ...", "karena ...", "Pabrik ...", "Kantor ...", "8.3. Desig & Dev.", "7.5.1.1 } calibrasi", "7.5.1.2 } b2", "8.5.1 perig. aktivitas verifikasi & validasi".





Zoom Meeting | You are viewing Jefrinal Rival's screen | View Options

AutoSave ON | Book1 | Jefrinal Rival

A	B	C	D
24			
25	6.2	Sasaran Mutu	Key Performance Indicator, Perf.Criter
26			
27	6.3	Mengelola Moc	semua dok.kelola perubahan
28	8.1 P3		
29	8.5.6		
30			
31	7.1	Sumber daya <Tetapkan, siapkan/sediakan>	
32	7.1.1		
33	7.1.2	Orang	
34	7.1.3	Infra. (SarPras)	
35	7.1.4	Lingkungan (yg baik)	
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a) bangunan dan utilitas terkait; a) buildings and associated utilities;

b) peralatan, termasuk piranti keras dan lunak; b) equipment, including hardware and software;

c) transportasi sumber daya; c) transportation resources;

d) teknologi informasi dan komunikasi. d) information and communication technology.

**7.1.4 Lingkungan untuk operasi proses** **7.1.4 Environment for the operation of processes**

Organisasi harus menentukan, menyediakan dan memelihara lingkungan yang diperlukan untuk operasi proses dan untuk mencapai kesesuaian terhadap produk dan jasa.

The organization shall determine, provide and maintain the environment necessary for the operation of its processes and to achieve conformity of products and services.

**CATATAN** Lingkungan yang sesuai dapat berupa kombinasi dari faktor manusia dan fisik, seperti:

**NOTE** A suitable environment can be a combination of human and physical factors, such as:

a) sosial (misal: tidak diskriminatif, tenang, tidak konfrontatif); a) social (e.g. non-discriminatory, calm, non-confrontational);

b) psikologis (misal: mengurangi stress, pencegahan kelelahan, pencegahan emosi); b) psychological (e.g. stress-reducing, burnout prevention, emotionally protective);

c) fisik (misal: temperatur, panas, kelembaban, cahaya, aliran udara, kebersihan, suara); c) physical (e.g. temperature, heat, humidity, light, airflow, hygiene, noise);

Faktor ini dapat berbeda secara substansial bergantung pada produk dan jasa yang disediakan.

These factors can differ substantially depending on the products and services provided.

**7.1.5 Pemantauan dan pengukuran sumber daya** **7.1.5 Monitoring and measuring resources**

**7.1.5.1 Umum** **7.1.5.1 General**

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33	7.1.2	Orang	
34	7.1.3	Infra. (SarPras)	
35	7.1.4	Lingkungan (yg baik)	
36	7.1.5	SD u/ pemantauan & pengukuran	SK Penetapan, Bukti Kompetensi
37	7.1.6	Pengetahuan organisasi	Perpus offline &online, knowledge Manag,
38			
39	7.2	Kompetensi orang	Foto, sert., daftar hadir
40			
41	7.3	Kesadaran thdp Mutu Operation	Sosialisasi, Induction,
42			
43	7.4	Komunikasi (terkait) kinerja organisasi ke internal dan Eksternal	Sosialisasi, Induction, Laporan Kinerja
44			
45	7.5	kelola informasi terdokumentasi	Tata kelola kearsipan
46			
47	8.1	Kontrol operasi	SOP, record, surat2 bukti, form, checklist
48			
49	8.2	Persyaratan produk/jasa	bukti2 pemenuhan SLA, kontrak, legal peraturan/perundangan
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d) persyaratan peraturan dan perundang-undangan produk dan jasa; d) statutory and regulatory requirements applicable to the products and services;

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e) persyaratan kontrak atau permintaan berbeda dengan yang telah dinyatakan sebelumnya; e) contract or order requirements differing from those previously expressed.

Organisasi harus memastikan perbedaan antara kontrak atau persyaratan pesanan yang telah ditentukan sebelumnya.

The organization shall ensure that contract or order requirements differing from those previously defined are resolved.

Persyaratan pelanggan harus dikonfirmasi oleh organisasi sebelum menerimanya, bilamana pelanggan tidak memberikan pernyataan tentang persyaratan secara terdokumentasi.

The customer's requirements shall be confirmed by the organization before acceptance, when the customer does not provide a documented statement of their requirements.

**CATATAN** Dalam beberapa situasi, seperti penjualan melalui internet, tinjauan resmi tidak praktis untuk setiap pesanan. Sebaliknya, tinjauan dapat mencakup informasi produk yang

**NOTE** In some situations, such as internet sales, a formal review is impractical for each order. Instead, the review can cover relevant product information, such as catalogues.

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Zoom Meeting

Clause	Topik yang diminta untuk dikelola	Bukti pemenuhan
8.4	Kontrol supplier	Seleksi, evaluasi dan re-evaluation
8.5	Aktivitas penyediaan produksi (operasi)	8.5.1 poin a) - h), s/d 8.5.6
8.6	Aktivitas pelepasan (produk/jasa) event	Persiapan, pelaksanaan s/d penuntasan event
8.7	Kontrol non conformity items	bukti kendali item2 yang tidak ok
10.2	Pelaksanaan tindakan korektif atas non conformity items	bukti tindakan korektif
9.1	Pemantauan dan atau pengukuran lalu pelaksanaan analisisnya lalu evaluasi kondisi	hasil inspeksi, hasil evaluasi kegiatan, hasil pemantauan pekerjaan, dsb Gemba
9.2	internal audit	laporan audit internal dengan auditor internal Pembuktian pelaksanaan audit
9.3	Managemet review	

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**9.3 Tinjauan manajemen**

**9.3.1 Umum**

Manajemen puncak harus meninjau sistem manajemen mutu organisasi, pada waktu terencana, untuk memastikan kesesuaian, kecukupan, keefektifannya, dan keselarasan dengan arah strategik organisasi.

**9.3.2 Masukan tinjauan manajemen**

Tinjauan manajemen harus direncanakan dan dilaksanakan dengan mempertimbangkan:

- status tindakan dari tinjauan manajemen terdahulu;
- perubahan isu internal dan eksternal yang relevan pada sistem manajemen mutu;

**9.3 Management review**

**9.3.1 General**

Top management shall review the organization's quality management system, at planned intervals, to ensure its continuing suitability, adequacy, effectiveness and alignment with the strategic direction of the organization.

**9.3.2 Management review inputs**

The management review shall be planned and carried out taking into consideration:

- the status of actions from previous management reviews;
- changes in external and internal issues that are relevant to the quality management system;

Zoom Meeting participants: Jefrinal Rivai, Gina Agiyani, Yulion Zalpa\_Lab Fisip, Muhammad Taher, Karoma Karoma, UIN Raden Fatah, nirmala.kusumawatie, Elisma Harfiani, Dwi Listianti, Badarudin Azarkasyi

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Zoom Meeting

Clause	Topik yang diminta untuk dikelola	Bukti pemenuhan
8.4	Kontrol supplier	Seleksi, evaluasi dan re-evaluation
8.5	Aktivitas penyediaan produksi (operasi)	8.5.1 poin a) - h), s/d 8.5.6
8.6	Aktivitas pelepasan (produk/jasa) event	Persiapan, pelaksanaan s/d penuntasan event
8.7	Kontrol non conformity items	bukti kendali item2 yang tidak ok
10.2	Pelaksanaan tindakan korektif atas non conformity items	bukti tindakan korektif
9.1	Pemantauan dan atau pengukuran lalu pelaksanaan analisisnya lalu evaluasi kondisi	hasil inspeksi, hasil evaluasi kegiatan, hasil pemantauan pekerjaan, dsb Gemba
9.2	internal audit	laporan audit internal dengan auditor internal Pembuktian pelaksanaan audit
9.3	Managemet review	Bukti pengambilan keputusan dan rekomendasi tindak lanjut

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**9.3.3 Keluaran tinjauan manajemen**

Keluaran tinjauan manajemen harus meliputi keputusan dan tindakan terkait dengan:

- peluang peningkatan;
- keperluan perubahan apapun terhadap sistem manajemen mutu;
- kebutuhan sumber daya.

Organisasi harus menyimpan informasi terdokumentasi sebagai bukti hasil tinjauan manajemen.

**10 Peningkatan**

**10.1 Umum**

Organisasi harus menentukan dan memilih peluang untuk tindakan peningkatan dan penerapan seperlunya untuk memenuhi persyaratan pelanggan dan meningkatkan kepuasan pelanggan.

**9.3.3 Management review outputs**

The outputs of the management review shall include decisions and actions related to:

- opportunities for improvement;
- any need for changes to the quality management system;
- resource needs.

The organization shall retain documented information as evidence of the results of management reviews.

**10 Improvement**

**10.1 General**

The organization shall determine and select opportunities for improvement and implement any necessary actions to meet customer requirements and enhance customer satisfaction.

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